Exhibit A

Administrative Record

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THE CITY OF SAN LEANDRO



General Plan



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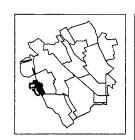


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San Leandro Marina

Like Downtown, the Marina is one of the places that distinguishes San Leandro from other cities in the East Bay. It is a community focal point and gathering place, offering a unique combination of recreation and visitor amenities. The policies in this Element encourage the City to take advantage of the area's setting and location by accommodating additional hotels, restaurants, and conference facilities. These additions should be made with care so that the Marina's essential function for recreation and open space is not compromised.

Additional detail on the Marina's future is contained later in this chapter.

C. PLANNING ISSUES

Although many issues were raised during the discussions of the GPAC's Business and Industry Subcommittee, several stood out as being particularly important. These issues are addressed in the section below, and are specifically covered by goals, policies, and actions in the General Plan.

Land Use Compatibility

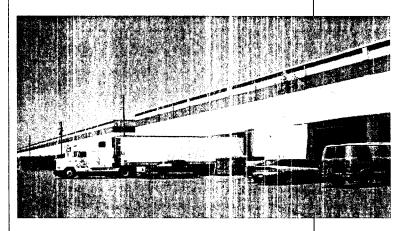
Buffering and Design

One of San Leandro's top land use priorities is improving the interface between business districts and adjacent residential neighborhoods. In some parts of the City, the lack of separation between homes and industry has resulted in conflicts associated with noise, odors, and other off-site impacts. Aesthetics also may be an issue in these areas, for example, where outdoor storage or bulky warehouses abut single family backyards. The need for better buffering was a recurring theme when the West San Leandro Plan was prepared in 1999 and remained a major issue during the update of the

General Plan. General Plan workshops indicated overwhelming support for the creation of buffer zones along the edges of the industrial districts.

Business and Industry policies ensure that San Leandro businesses are good neighbors to the residential areas they adjoin. Strategies for improving land use compatibility include special zoning standards to address off-site impacts and establishing conditions of approval when new business projects are approved. Other strategies include landscaping and fencing requirements, and special parking and access provisions. As older properties and obsolete buildings along the residential-industrial interface are vacated or sold, the City will encourage their reuse with activities that can co-exist with either industry or housing. Such uses might include offices, light industry, open space, and live-work space. Many of the existing uses along the edges of the industrial district already fit this description. These activities, which include landscaped light industrial and parcel-processing buildings, should be sustained and supported in the long-run.

The Land Use Diagram (Figure 3-2) establishes a light industrial buffer zone along the perimeter of the West San Leandro industrial district. It also designates most of the area south of Marina and east of I-880 for light industry. Zoning within this area should encourage businesses with minimal off-site impacts. Standards for new developments should require more extensive screening and should establish appropriate limits on operations where there might otherwise be impacts to nearby homes.



In some locations, large manufacturing plants may remain near residential areas for many years to come. While the continued success of these industries is supported, long-term strategies to mitigate potential impacts on nearby homes should be developed. These strategies might include additional insulation for mechanical equipment, lights directed away from residential backyards, and landscaping or sound walls along property lines.

Land use compatibility issues also exist where commercial uses abut housing, particularly along corridor streets such as MacArthur Boulevard and East 14th Street. Overflow parking, noise from bars and restaurants, and other impacts may disturb nearby neighbors. Zoning regulations and conditional use permit procedures should ensure that new commercial activities can be appropriately integrated into their surroundings. Special care should be taken in the development of new projects which combine housing and retail uses. The commercial activities in such projects will need to be carefully selected to ensure that they can peacefully co-exist with residential uses.

While the predominant buffering issues have been directed at industry, there are also concerns about the potential impacts of new housing on established industrial and commercial uses. When new housing is proposed near industrial areas, the task of buffering and noise attenuation should fall on the residential developer rather than the adjacent industries. Disclosure notices should inform prospective homebuyers of the presence of established industries. Ordinances should be considered to ensure that industry retains the right to operate after nearby housing is developed.

Encroachment of Non-Industrial Uses in Industrial Areas

Non-industrial uses have already made inroads into some of San Leandro's traditional manufacturing areas. As heavy industry declined during the 1970s and 1980s, several manufacturing plants and warehouses were converted to big box shopping centers, furniture stores, and offices. A number of older industrial sites were cleared and redeveloped with housing. The outcome of these changes has generally been positive, resulting in more productive use of the land, reinvestment in the

community, and new jobs and tax revenues for the City. However, unbridled conversion of industrial uses could eventually erocle San Leandro's manufacturing base and make it more difficult for industry to operate. Such industrial "gentrification" may be logical in some locations, but should be strongly discouraged in others.

The areas most suitable for conversion to nonindustrial uses are those located adjacent to existing housing, or in areas which lack the amenities to meet the needs of modern industry. Such areas exist along San Leandro Boulevard, Alvarado Street, and Marina Boulevard. In the case of the discount furniture stores along Alvarado Street, the market has changed to the point where some may be converted back to industry; this time, for technology uses or office-flex space rather than warehouses.

This General Plan confirms a commitment to maintain some parts of the City, particularly the General Industrial areas shown on Figure 3-2, as industry-only zones. In such areas, commercial uses should be limited to those that are linked to manufacturing or which provide services to businesses and the local workforce. "Class A" type office buildings like those envisioned around the BART Station should be discouraged in these areas. Retail uses that appear to attract customers from outside the area likewise should be discouraged. This will benefit San Leancro's commercial districts, by concentrating future retail and service growth within established shopping districts.

In a Nutshell... The San Leandro Economic Development Strategy and Work Program

The City of San Leandro adopted an Economic Development Strategy and Work Program in 1997. The Program was the culmination of a two-year analysis of San Leandro's economy and an evaluation of the City's strengths and weaknesses in the regional and national marketplaces. The analysis reached four basic conclusions:

- San Leandro has a strong and diverse economy that is well positioned to sustain continued job growth.
- The City can best accommodate this growth through efficient reuse of existing commercial and industrial areas.
- The local sales tax revenues which are crucial to funding local public services were declining due to losses in non-retail sales transactions (recent evidence shows that this is no longer the case).
- San Leandro needs to continue focusing on improving the local quality of life so that the City remains an attractive place to live and do business.

With these conclusions in mind, the City developed a vision for future economic growth, emphasizing a sustainable community, a diversified economy, vibrant local serving commercial areas, and a strong educational system. At the heart of the Economic Development Strategy is a work program to achieve this vision.

One of the strongest recommenciations of the Strategy is to promote business to business relationships in San Leandro and to build links between the City and existing or prospective businesses. The Strategy also includes actions for reinvesting in vacant and underutilized commercial and industrial real estate. It identifies specific programs to enhance the local tax base, particularly through retail recruitment. Finally, the Strategy includes actions to improve community life by bolstering Downtown and by maintaining a highly respected school system

Major recommendations of the Strategy have been fully integrated into the General Plan and appear throughout the document, particularly in the Business and Industry policies and actions.



Business Image

Over the years, San Leandro has developed a reputation as a "can do" city, dedicated to promoting local reinvestment and job growth. The City's business development efforts have been highly successful, helping San Leandro retain some of its major retailers, attract a 16-screen multi-plex to Bayfair, and bring several high-profile manufacturing firms to the community. It is important that San Leandro's reputation as a smart location for business be sustained in the long run through strong leadership—not only by City officials, but also by School Boards, City staff, and local pusiness and civic organizations.

The City is working to establish a positive civic image through marketing and special events. Business outreach materials, such as media advertisements, direct marketing, factory tours, and trade fair displays, are part of this effort. A "Made in San Leandro" marketing program has also been launched. The City has a number of special events such as the Cherry Festival which provide opportunities for positive media coverage and visibility.

Another aspect of business image addresses quality of life. Although many factors come into play, the two that stand out most in defining the perception of San Leandro as a good place to do business are education and public safety. Continued reinvestment in San Leandro's schools and a commitment to educational quality are essential to retain a healthy business climate. These themes run throughout the General Plan. Partnerships between the City, the School Districts, and the private sector should be encouraged to maximize the resources available to the education system. Continued public information and on-going efforts to deter crime are needed to dispel negative perceptions regarding safety and build San Leandro's image as a safe place to live, shop and work. A proactive approach which incorporates input from the business community as well as residents is essential to these efforts.

Jobs-Housing Balance

San Leandro has a favoral le balance between jobs and housing and has done a good job maintaining equilibrium between employment growth and household growth during the past 40 years. With the recent surge in housing costs, the City now faces the challenge of promoting a better match between the types of housing available and the types of jobs the community offers.

Historically, San Leandro had a large number of mid-level manufacturing jobs requiring relatively high skills and offering reasonable pay. Today, a growing share of jobs are in the retail and service sectors, which offer wages that are not adequate to obtain housing in the City. In the future, the City will endeavor to provide additional housing that is more affordable to working families in the retail and service industries. The City will also strive to attract higher paying jobs that are suitable for local residents.

Goal

Industrial and Office Districts



Continue to develop a strong and healthy industrial and office employment base in the community.

POLICIES AND ACTIONS

7.01 INDUSTRIAL ASSETS

Build on the strengths of the City's existing industrial base, transportation infrastructure, and proximity to Oakland International Airport in the City's business development efforts.

Action 7.01-A: Communication and Networking

Promote communication and networking among local businesses organizations through focus groups, roundtables, special events, newsletters, and other methods of sharing information and discussing business needs and priorities.

Action 7.01-B: Hotels in Industrial Zones

Amend the zoning code to allow borels as a conditional use within appropriate General Industrial areas, including the Oakland International Airport gateway area along Doolittle Drive. Ensure that hotels are only permitted where they would not adversely impact adjacent active industrial uses.

IMPLEMENTATION STRATEGIES

- Business Development Programs
- Zoning Code

7.02 ECONOMIC DIVERSITY

Promote economic diversity and the growth of new and emerging industries. Target businesses that will provide higher-paying jobs for San Leandro residents.

Action 7.02-A: Economic Data Collection

Maintain and regularly update data on local economic activities, sales and property tax trends, the characteristics of the local business community, and development opportunity sites.

• Business Development Programs



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Action 7.02-B: Economic Development Strategy Updates

Periodically update and revise the City's Economic Development strategies in response to changing market conditions and economic trends.

IMPLEMENTATION STRATEGIES

7.03 SUSTAINABLE MANUFACTURING

Promote environmentally sustainable manufacturing practices by San Leandro businesses and focus business attraction efforts on clean, environmentally-friendly businesses.

• Business Development **Programs**

7.04 **TECH-SECTOR RECRUITMENT**

Attract and retain technology ("high tech") companies by improving technology infrastructure, targeting such companies through marketing, supporting incubator and start up firms, and maintaining development regulations which facilitate the adaptive reuse of older industrial buildings.

Action 7.04-A: Technology and Industry Roundtable

Support the efforts of a technology and industry roundtable to foster a dialogue on the needs of technology companies and to promote the expansion of this sector in San Leandro.

Action 7.04-B: Technology Incubator

Support the establishment of a high-quality private or non-profit technology incubator to attract start-up companies to the City.

- Building Code
- Capital Improvement Program
- Business Development Programs
- Zoning Code

7.05 REDEVELOPMENT

Use the financing and incentive mechanisms available through the Redevelopment Agency to achieve business development goals, including better transitions between industrial and residential uses.

Action 7.05-A: Business Assistance

Provide City Staff assistance and outreach to existing businesses, potential new businesses, real estate brokers, and business organizations in the City.

- Redevelopment Project Funding
- Specific Plans

7.06 ADAPTIVE REUSE

Encourage private reinvestment in vacant or underutilized industrial and commercial real estate to adapt such property to changing economic needs, including the creation of flex/office space.

Action 7.06-A: Renovation Assistance

Develop new programs and continue existing programs that assist local businesses in upgrading or renovating industrial and commercial buildings.

Action 7.06-B: Market-Oriented Zoning Review

Regularly review the Zoning Code to restond to real estate market and development trends, as well as changes in technology.

7.07 TAX BASE ENHANCEMENT

Encourage business development that improves the City's ability to provide the public with high-quality services and which minimizes increases in the tax burden for existing businesses and residents.

Action 7.07-A: Business-to-Business Relationships

Develop mechanisms to encourage the formation of business relationships between San Leandro companies.

IMPLEMENTATION STRATEGIES

- Building Code
- **Business Development Programs**
- Zoning Code

- Business Development **Programs**
- Fiscal Impact Studies

7.08 TELECOMMUNICATION INFRASTRUCTURE

Coordinate with the School Districts, the private sector, and local business organizations to upgrade and expand telecommuncations infrastructure in San Leandro, including fiber optics, cable, DSL, and other emerging forms of information technology.

Action 7.08-A: Fiber Optics

Complete the City fiber optics network now under construction in San Leandro and develop strategies for the use of surplus capacity, including assessments of future market demand. Ensure that fiber optics is used effectively as a business development tool and information resource for San Leandro businesses and an educational resource for its schools.

- Capital Improvement Program
- Intergovernmental Coordination
- Public/Private Partnerships

7.09 WEST SAN LEANDRO BUSINESS DISTRICT

Build upon the locational strengths and transportation features of West San Leandro to support the area's continued development as a major industrial, technology, and office employment center. In accordance with the West San Leandro Plan, limit the encroachment of incompatible residential and retail uses into the area, and promote additional development and redevelopment with manufacturing, technology, warehouse and distribution, office/flex, and similar uses.

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Action 7.09-A: Doolittle Gateway

Pursue streetscape improvements along Doolittle Drive between the Oakland city limits and Marina Boulevard that upgrade the appearance of this important gateway from Oakland International Airport. Improvements should include landscaping of the public right-of-way, higher design standards for properties along the corridor, and re-use of vacant or underutilized properties with higher quality uses. Where consistent with Airport Land Use Compatibility restrictions, these uses could include hotels, offices, and other activities that capitalize on the street's proximity to Oakland Airport.

Action 7.09-B: West Davis/Eden Road

Continue to allow general industrial uses along the west end of Davis Street (west of Doolittle Drive), but establish development standards and use regulations that improve the appearance of the area from adjacent streets. Encourage a long-term transition to higher value industrial uses in this area.

Action 7.09-C: Hobener Property

Support the reuse of the Hohener property with an industrial or office/flex use that enhances the economic base of the City, creates quality jobs, minimizes impacts on nearby neighborhoods, and is compatible with the uses on adjacent properties.

IMPLEMENTATION STRATEGIES

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- Capital Improvement Program
- Development Review
- Business Develop nent **Programs**
- Redevelopment Project Funding
- Zoning Code

Action 7.09-D: Timothy Drive Neighborhood Improvements

Implement measures to address airport and freeway noise, access and circulation constraints, and conflicts between industrial, commercial, and residential uses within the Timothy Drive neighborhood. These measures should include landscaping and buffering, and could also include additional sound insulation for homes, and redirecting business traffic to non-residential streets. The proposed Westgate Parkway extension should be designed to mitigate truck traffic and noise impacts on the Timothy neighborhood. Extensive participation by area residents should be actively encouraged for any strategy impacting this area.

(See also Policy 10.03 and Action 10.03-A on buffering between industrial, residential, and commercial uses throughout San Leandro)

7.10 SOUTH OF MARINA BUSINESS DISTRICT

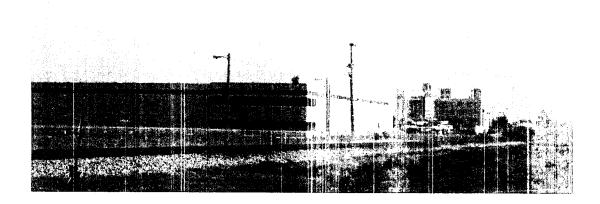
Facilitate the gradual transition of the South-of-Marina (SOMAR) area into a cohesive light industrial district characterized by light manufacturing, office/flex, research and development, bio-medical, e-commerce, and similar uses, along with complementary business services and employee amenities.

Action 7.10-A: SOMAR Area Plan

Prepare an Area Plan for the SOMAR area, including land use and development standards, design themes and guidelines, and an implementation program. The Plan should include measures to limit the displacement of, or creation of hardships for, the existing general industrial uses within this area. It should also identify the landscaping, streetscape, transportation, and infrastructure improvements necessary to promote SOMAR's transformation into a high-quality business park environment.

IMPLEMENTATION STRATEGIES

- Development Review
- Business Development Programs
- Redevelopment Project Funding
- Zoning Code



Action 7.10-B: Burrell Field

Explore a range of options for the Burrell Field athletic complex. One option would be to enter into a partnership agreement with the San Leandro Unified School District and the private sector to upgrade the field and develop additional facilities on-site. Another would be to maintain the Field as is and develop additional facilities elsewhere in the City. In the event that relocation of the field is considered as an option, sale of the existing site shall not proceed until a suitable replacement site has been secured and a firm, contractual commitment to improve the replacement site with athletic facilities has been made. Regardless of which option is selected, the Field should remain operational and should receive a high level of maintenance.

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IMPLEMENTATION S'RATEGIES

7.11 MID-WASHINGTON BUSINESS DISTRICT

Promote a combination of public and private improvements to the Washington Avenue corridor between San Leandro Boulevard and Halcyon-Floresta which improve the aesthetic quality of the street and provide a more unified design identity. As property in this corridor becomes available for reuse, pursue additional light industrial, office, or commercial service (e.g., lumberyards, building materials, etc.) development on vacated sites or in vacated buildings. Such development should adhere to high standards of landscaping and screening. Zoning and design standards should be consistent with the long-term vision of this corridor as a more attractive gateway to Central San Leandro.

Action 7.11-A: Rezoning Mid-Washington Avenue to Light Industrial

Following adoption of the General Plan, rezone the mid-Washington Avenue corridor (San Leandro Boulevard to Halcyon-Floresta) from Community Commercial (CC) to Light Industrial (IL).

- Development Review
- Business Development Programs
- Redevelopment Project Funding
- Zoning Code

7.12 SAN LEANDRO BLVD CORREDOR **BUSINESS DISTRICT**

Promote the continued transition of the San Leandro Boulevard Corridor from older industrial and heavy commercial uses to attractively designed, pedestrianoriented mixed use and light industrial development.

Action 7.12-A: Alvarado at San Leandro Creek

Encourage the development of vacant and underutilized land along Alvarado Street just south of San Leandro Creek with high-quality office development. Provisions

- Development Review
- Business Development **Programs**
- Redevelopment Project Funding
- Zoning Code

Exhibit A Section P Page 20

IMPLEMENTATION STRATEGIES

for creekside park and open space, including a proposed Environmental Education Center, skowld be made in future development plans. High-density residential uses may also be considered acceptable in this area, with similar provisions for on-site parks and open space.

Action 7.12-B: Park Street Island

Encourage the gradual transition of the 8-acre "island" between Park Street and San Leandro Blvd to mixed use development. Future residential uses in this area should be oriented along Park Street, while the San Leandro Boulevard frontage should be used for non-retail commercial uses. Streetscape improvements, including undergrounding of utilities, should be pursued to beautify San Leandro Boulevard as a City gateway in this area. Siempre Verde Park should be maintained and enhanced as a neighborhood open space.

Action 7.12-C: Alvarado Commons

Pursue the gradual transition of the area roughly bounded by Orchard, Thornton, Marina, and San Leandro Boulevard into a neighborhood of light industrial and incubator businesses, live-work space, small professional offices and artist/craftsman studios. and combatible uses.

Action 7.12-D: Hudson Lumber Site

Support the reuse of the Hudson Lumber site with a wide variety of uses consistent with a "Light Industrial" General Plan designation. These uses could include a full complement of telecommunications, research and development, office, work-live space, and similar uses. Opportunities for park and recreational uses should also be pursued on the site if public funding can be secured.

Action 7.12-E: Estabrook Parcel Assembly

Encourage the assembly of parcels along Estabrook Street to create through-lots to Marina Boulevard. In the event that such parcels are created, re-use with commercial development fronting on Marina (rather than light industrial uses fronting on Estabrook) should be promoted.

Action 7.12-F: San Leandro Boulevard Corridor Park and Public Facility Sites

Seek opportunities within this area for new parks or other public facilities, including a linear park along San Leandro Creek and new neighborhood or community parks within future development areas.

Goal:

Land Use Compatibility



Ensure that commercial and industrial projects are attractively designed and are sensitive to surrounding areas.

POLICIES AND ACTIONS

10.01

REUSE OF OLDER BUILDINGS

Support the reuse of underused, vacant, or obsolete industrial buildings with higher value uses that are consistent with the goals and policies of the General Plan.

Action 10.01-A: Adaptive Reuse

Continue to implement zoning procedures for the re-use of older industrial buildings that specifically address parking requirements, traffic, seismic retrofitting, landscaping and building design standards, and other aspects of site development.

Action 10.01-B: Design Guidelines

Develop aesign guidelines for new development in commercial and industrial areas to promote aesthetic improvements in these areas.

10.02 OFF-SITE IMPACTS

Consider the setting and context of each site when evaluating proposals for development in industrial areas. The potential for impacts on adjacent uses, including the potential for land use conflicts and increased parking demand and truck traffic, should be a key consideration.

IMPLEMENTATION STRATEGIES

- Building Code
- Development Review
- Zoning Code

- CEQA
- Development Review

POLICIES AND ACTIONS (Land Use Compatibility continued)

10.03 BUFFERING

When new development takes place in the transitional areas between industry and housing, use a variety of buffering measures including land use restrictions, landscaping and screening, sound walls and insulation, and limits on hours of operations and activities to promote land use compatibility. The City's zoning regulations should continue to contain development and design standards that minimize the potential for conflicts between industrial and residential uses, and between commercial and residential uses.

Action 10.03-A: Industrial-Residential Buffering Standards

Continue to implement zoning provisions for buffering along industrial/residential interface areas. These provisions—which include performance standards and lower thresholds for site plan review—should continue to ensure that land use changes are adequately reviewed and that appropriate steps are taken to avoid land use conflicts when new projects are proposed. They are not intended to apply retroactively to existing industrial uses.

IMPLEMENTATION STRATEGIES

- Development Review
- Zoning Code

10.04 INDUSTRIAL SANCTUARY

Protect the City's major industrial areas from encroachment by uses that are potentially incompatible with existing viable industrial activities, or which may inhibit the ability of industry to operate effectively.

- Development Review
- Zoning Code

10.05 RETAIL ENCROACHMENT

To protect the City's industrial land supply, limit the further expansion of "big box" retail and other large footprint retail uses in the City's industrial areas. Conversion of industrial land for big box uses should only be permitted in the vicinity of the existing concentrations of such uses at I-880/Davis Street and along Marina Boulevard.

Action 10.05-A: Retail Uses in Industrial Zones

Consider zoning code amendments that limit the encroachment of incompatible uses into industrial areas. Such amendments could require that new retail uses in industrial areas primarily serve local businesses or meet the needs of area employees.

- Development Review
- Zoning Code

POLICIES AND ACTIONS (Land Use Compatibility continued)

10.06 LIGHT INDUSTRIAL BUFFERS

Use the "Light Industrial" General Plan designation to create buffers between industrial and residential areas, and to facilitate the transformation of specific heavy commercial and general industrial areas to more attractive uses such as business parks.

Action 10.06-A: Conditions of Approval

On an ongoing basis, establish conditions of approval for new commercial and industrial development located adjacent to residential areas, and for new residential areas located adjacent to commercial and industrial areas, which ensure that the potential for future conflict is minimized.

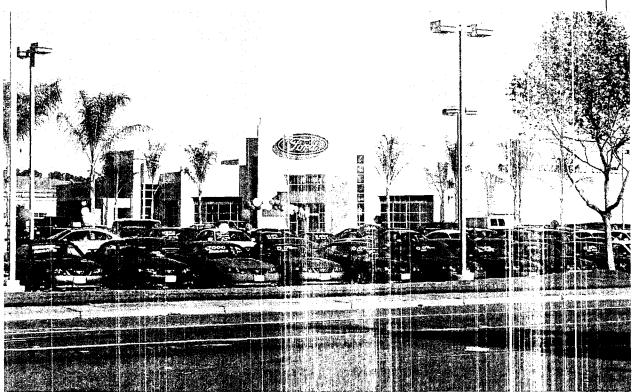
10.07 RELOCATION

Where land use conflicts cannot be reasonably mitigated, consider the relocation of isolated resider ces surrounded by industrial uses.

IMPLEMENTATION STRATEGIES

- Development Review
- Redevelopment Project Funding
- Zoning Code

• Redevelopment Project Funding



G. GOALS, POLICIES AND ACTIONS

Goal:

Coordinating Land Use and Transportation

Coordinate land use and transportation planning.

POLICIES AND ACTIONS

13.01 DECISION-MAKING

Ensure that future land use and development decisions are in balance with the capacity of the City's transportation system.

IMPLEMENTATION STRATEGIES

- Capital Improvement Program
- Development Review
- Traffic Monitoring

13.02 KEEPING PACE WITH GROWTH

Improve transportation infrastructure at a rate that keeps pace with growth.

- Annual Budget
- Capital Improvement Program
- DFSI Fee

13.03 MITIGATION OF DEVELOPMENT IMPACTS

Require developers to address the impacts that their projects will have on the City's transportation system. A variety of mitigation measures, including impact fees, street improvements, transportation demand management (TDM) measures, and improvement of non-automobile transportation modes, should be considered.

Action 13.03-A: Impact Fee Review

Review City transportation impact fees annually to ensure that they are competitive with the rest of the Bay Area and adequately address local street improvement costs.

Action 13.03-B: Traffic Analysis Requirements

Require traffic analyses for new development that will generate substantial volumes of traffic. Identify mitigation measures as appropriate to address impacts.

- CEOA
- Development Review
- DFSI Fee

13.04 TRANSIT-ORIENTED DEVELOPMENT

Ensure that properties adjacent to the City's BART stations and along heavily used public transit routes are developed in a way that maximizes the potential for transit use. Such development should be of particularly high quality, include open space and other amenities, and respect the scale and character of nearby neighborhoods.

- Development Review
- Intergovernmental Coordination
- Zoning Code

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POLICIES AND ACTIONS (Land Use Coordination continued)

Action 13.04-A: BART Station Area Recommendations

Implement the land use and transportation recommendations identified in the urban design studies and/or area plans for the Bayfair and Downtown San Leandro BART Stations areas.

(see also Actions 6.04-A, 6.04-B and 8.10-B).

Action 13.04-B: Minimum Density and Intensity Standards

Adopt minimum density and intensity zoning provisions for sites near the BART stations and along the East 14th Street transit corridor. These provisions should ensure that any new housing developed on these sites contains a minimum of 18 units per acre, and that office development has a floor area ratio of at least 6.5.

Action 13.04-C: Evaluation of Transit Needs in New Development

Evaluate the need for public transit as part of the development review process, both for new projects and for re-use or redevelopment projects.

13.05 LAND USE STRATEGIES

Promote land use concepts that reduce the necessity of driving, encourage public transit use, and reduce trip lengths. These concepts include live-work development, mixed use development, higher densities along public transit corridors, and the provision of commercial services close to residential areas and employment centers.

• Development Review

IMPLEMENTATION STRATEGIES

• Zoning Code (Map)

13.06 SITING OF HOUSING AND PUBLIC FACILITIES

Consider access to public transportation to be a major factor in the location and siting of future housing and public facilities. Conversely, ensure that community facilities such as libraries, parks, schools, and community, civic, and recreation centers, are served by public transit.

- Development Review
- City Operating Procedures

POLICIES AND ACTIONS (Land Use Coordination continued)

13.07 PARKING REQUIREMENTS

Establish parking requirements that contemplate the desire to promote public transit use, bicycling, and walking.

Action 13.07-A: Review of Parking Requirements

Examine the City's on-street and off-street parking requirements to ensure that they adequately support the goal of promoting public transit, pedestrian travel, and bicycle use.

IMPLEMENTATION STRATEGIES

• Zoning Code

(see also Action 10.01-A on parking standards for building reuse).

13.08 IMPACTS OF TRANSPORTATION FACILITIES

Work with public and private agencies to reduce the negative impacts (noise, vibrations, fumes, etc.) of major transportation facilities and transit vehicles on adjacent land uses.

• Intergovernmental Coordination

13.09 DEVELOPMENT DENSITY AND INTENSITY

Establish zoning densities and intensities that help maintain the adopted level of service standards on San Leandro streets and highways.

Action 13.09-A: Industrial Floor Area Ratio (FAR) Zoning Changes

Reduce the base FAR in Light Industrial and General Industrial districts from 1.0 to 0.8 to help ensure that future development and redevelopment does not generate traffic in excess of intersection capacity in the City's major employment districts. Establish an exception process for industrial uses with low employment densities.

- Traffic Monitoring
- Zoning Code

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Goal: Hazardous Materials



Protect local residents and workers from the risks associated with hazardous materials.

POLICIES AND ACTIONS

33.01 REGULATORY COMPLIANCE

Work with the appropriate county, regional, state, and federal agencies to develop and implement programs for hazardous waste reduction, hazardous material facility siting, hazardous waste handling and disposal, public education, and regulatory compliance.

Action 33.01-A: CUPA Programs

Centinue to implement State programs as required by the City's Certified Unified Program Agency (CUPA) designation.

Action 33.01-B: Implementation of County Hazardous Waste Management Plan

Support Alameda County in the implementation and enforcement of the County Hazardous Waste Management Plan. Periodically review the Plan to ensure that it meets acceptable safety standards.

IMPLEMENTATION STRATEGIES

- County Hazardous Waste Plan
- Environmental Services Programs
- Hazardous Materials Remediation Programs
- Intergovernmental Coordination

IMPLEMENTATION STRATEGIES

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Action 33.01-C: Review of Groundwater Reports

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Regularly review monitoring reports and other data published by state, federal, and regional agencies to track the condition of groundwater plumes and environmental cases in the City.

33.02 CLEAN-UP OF CONTAMINATED SITES

Ensure that the necessary steps are taken to clean up residual hazardous wastes on any contaminated sites proposed for redevelopment or reuse. Require soil evaluations as needed to ensure that risks are assessed and appropriate remediation is provided.

- County Hazardous Waste Plan
- Development Review
- Environmental Services **Programs**
- Hazardous Materials Remediation Programs

33.03 DESIGN OF STORAGE AND HANDLING AREAS

Require that all hazardous material storage and handling areas are designed to minimize the possibility of environmental contamination and adverse off-site impacts. Enforce and implement relevant state and federal codes regarding spill containment facilities around storage tanks.

Action 33.03-A: Implement Fire Code

Administer appropriate sections of the Uniform Fire Code to ensure that buildings comply with hazardous materials policies.

- Development Review
- Fire Code
- Hazardous Materials Business Plans

33.04 SEPARATION FROM SENSITIVE USES

Frovide adequate and safe separation between areas where hazardous materials are present and sensitive uses such as schools, residences, and public facilities.

Action 33.04-A: Zoning Review

Consider zoning standards that ensure that new housing is not developed in areas where relatively large quantities of hazardous materials are handled or stored, and that limit the use of bazardous materials by new rusinesses located in or near residential areas.

- Conditional Use Permits
- Development Review
- Zoning Ordinance

33.05 **INCIDENT RESPONSE**

Maintain the capacity to respond immediately and effectively to hazardous materials incidents. Provide engoing training for hazardous materials enforcement and response personnel.

- City Operating Procedures
- Emergency Preparedness Plan

Exhibit A Section P Page 29

POLICIES AND ACTIONS (Hazardous Materials continued)

33.06 HOUSEHOLD HAZARDOUS WASTES

Promote public education about the safe disposal of household hazardous waste, such as motor oil and batteries, including the locations of designated household hazardous waste disposal sites.

Action 33.06-A: Publicity of Household Hazardous Waste Information

Work with Alameda County and ACI to publicize bousehold hazardous waste collection events and provide each household with information on the location and operating bours of the nearest bousehold hazardous waste collection facilities.

33.07 HAZARDOUS BUILDING MATERIALS

Ensure the safe and proper handling of hazardous building materials, such as friable asbestos and lead based paint. If such materials are disturbed during building renovation or demolition, they should be handled and disposed of in a manner that protects human health and the environment.

- Development Review
- Environmental Services Programs

IMPLEMENTATION STRATEGIES

Public Education and Outreach

• Intergovernmental Coordination

33.08 PUBLIC AWARENESS

Increase public awareness of hazardous material use and storage in the City, the relative degree of potential health hazards, and the appropriate channels for reporting odor problems and other nuisances.

Action 33.08-A: Disclosure to Property Owners

Pursuant to the California Health and Safety Code, enforce community disclosure laws (e.g., Right-to-Know laws) that inform property owners of the presence of hazardous materials nearby.

• Public Education and Outreach

33.09 COMMUNITY PREPAREDNESS

Ensure that the City's Emergency Preparedness programs include provisions for hazardous materials incidents, as well as measures to quickly alert the community and ensure the safety of residents and employees following an incident.

Action 33.09-A: Automated Dialing System

Develop and implement an automated telephone dialing system to notify residents in the event of a disaster such as a chemical spill or other bazardous materials incident.

- City Operating Procedures
- Emergency Preparedness Plan

